DOLLAR FUTURES COMMUNITY ACTION PLAN 2016 – 2021



PRODUCED BY DOLLAR FUTURES STEERING GROUP











CONTENTS

- **1** Introduction
- 2 Our Community Now Profile
- 6 Our Community Now LIKES
- 7 Our Community Now DISLIKES
- 8 Vision for the future of Dollar
- 9 Main Strategies and Priorities
- 10 Action Plan
- 16 Making it Happen

INTRODUCTION

DOLLAR FUTURES COMMUNITY ACTION PLAN

This Community Action Plan summarises community views & information about:

- Dollar our community now
- Our Vision for the future of Dollar
- Main strategies & priorities the issues that matter most to the community
- Our plan for priority projects and actions

The plan is our reference for what we - as a community – will try to make happen over the next 5 years.

DOLLAR FUTURES STEERING GROUP

The preparation of the Community Action Plan has been guided by a local steering group which brings together representatives of Dollar Community Council, local community groups, businesses and interested local residents.

LOCAL PEOPLE HAVE THEIR SAY

The Community Action Plan has been informed by extensive community engagement carried out over a four month period from December 2015 to March 2016.

The process involved:

- a community views survey, delivered to all households and also available on-line and in community venues
- school surveys & meetings held with pupils at Strathdevon Primary, Dollar Academy and Alva Academy
- stakeholder interviews and meetings with different groups and individuals representing all aspects of the community
- preparing a community profile detailing facts and figures about the community
- a Community Futures Event held on 19 March 2016

648 SURVEY FORMS WERE RETURNED FROM 1,245 OCCUPIED HOUSEHOLDS 25 STAKEHOLDER MEETINGS WERE HELD INVOLVING OVER 100 PEOPLE 210 CHILDREN'S VIEWS WERE EXPRESSED IN THE SCHOOL SURVEY 420 PEOPLE ATTENDED THE COMMUNITY EVENT

Thanks to everyone who took part, and to all the many volunteers who helped. It's a really great response and gives weight to the priorities identified in this community action plan.









OUR COMMUNITY NOW

We have summarised below some of the main facts and figures from the Community Profile - a report produced by the Steering Group to give a picture of Dollar as it is now.

PROFILE SUMMARY

Location

The Town of Dollar sits below the southern escarpment of the Ochils and to the north of the River Devon between Tillicoultry and Muckhart. The surrounding settlements include Lower Mains, the Dollarbeg luxury housing to the south as well as traditional homesteads and farms spreading east towards Muckhart.

Population

The current population is around 3,030, living in 1,245 households. Between 2005 and 2013 the population in Dollar reduced by 2.31% in contrast to Clacks (increase 4%) and Scotland (increase 4.44%)

- Children reduced by 14%
- Working age reduced by 5%
- Pensionable age increased by 13%

In 2011, 49% of the population held a higher education qualification with 13% holding none (in Scotland 26%; 27%).

Housing & Development

83% of the homes in Dollar are owner occupied, with only 9% being social rented (compared to 24% in Scotland).

Half the houses in Dollar are detached and the average house price is around double the average price in the rest of Clackmannanshire.

The Clackmannanshire Local Development Plan was approved in June 2015 and raises the prospect of population growth in Dollar with crucial planning decisions for an expansion of the town of up to 40% being anticipated in 2016. The main landowners have formed a consortium and in 2016 are expected to submit a proposed Masterplan for development of housing and facilities (revising the 2014 Masterplan).



Employment

Unemployment in Dollar is low at 3% compared to the Scottish average of 5%. However, 22% of the population is retired, which is much higher than the Scottish average of 15%. There is a higher percentage of self-employment in Dollar at 11% compared to 7% for Scotland.

Local Economy

There are around 30 high street businesses in Dollar, and several "home based" businesses. The long standing Castle Campbell hotel closed around a year ago, and there is now only one pub - the Kings Seat – which is currently up for sale. The bank also closed recently and is one of several empty properties in the town.

Dollar is the only small town in the Hillfoots without a business centre or work units.

Pre-school & Childcare

There is a weekly Toddlers group at Burnside Hall, supported by the Parish Church. Nursery provision is offered by privately run Dollar Nursery and by Strathdevon Primary School. Dollar Nursery offers out of school care for primary children.

Education

Founded in 1818, Dollar Academy is the world's oldest co-educational day and boarding school. There are 1,218 pupils. One third live in Dollar, including boarders. Strathdevon Primary and Dollar Academy both provide primary education. Secondary education is provided by Dollar Academy and Alva Academy. Some children also attend Kinross High School and Auchterarder for secondary education.

Health & Care

Dollar Health Centre provides GP and nurse led health care. Clackmannanshire Community Healthcare Centre in Sauchie provides a wide range of outpatient services. The nearest hospital services are at Forth Valley Royal Hospital at Larbert.

Transport

The nearest railway station is in Alloa. The old railway line has been upgraded to a well surfaced and accessible cycling and walking route to Tillicoultry.

The main bus service is the No. 23 which runs Monday to Saturday between St Andrews and Stirling, stopping in Dollar every 2 hours. There is also a "hospital bus" the H2 service which runs 2 hourly from Dollar to Forth Valley Hospital in Larbert, via Alloa. This service is due to end soon and then there will be no Sunday service at all.







Community facilities

- Bowling Club
- Burnside Hall (Parish church)
- Civic Centre
- Golf Club clubhouse lounge
- St James Church hall
- Tennis Club pavilion

Dollar Academy also has a number of rooms and facilities which are sometimes available for community use.

Community Groups & Organisations

Dollar Community Council is the main community representative body. There are a range of activity and other community groups, listed on the website: www.dollarcommunity.org.uk

Twinning

Dollar has an active twinning relationship with La Ville aux Dames in France.

Youth

For young people, there are sports clubs, Scouts and guides, and a youth group that meets in Strathdevon Primary school on a Thursday night.

Sports Clubs

- Dollar and Devon Vale Curling Club
- Dollar Bowls Club
- Dollar Cricket Club
- Dollar Glen Football Club
- Dollar Accies Rugby club
- Dollar Golf Club
- Dollar Ladies Curling Club
- Dollar Squash Club
- Dollar Tennis Club

Recreation Facilities

As well as the facilities associated with these sports clubs, Dollar Academy lets some of its sports facilities, including the swimming pool.

There are several play parks, and open space for informal play. Strathdevon Primary school offers community access to a Multi Use Games Area and a junior football pitch.

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Environment & Access

Within the area Dollar Glen and the Damhead Wood are designated Sites of Special Scientific Interest. Dollar Academy and Castle Campbell are both A-listed buildings, Cowden is the site of Clackmannanshire's only designated garden and designed landscape.

Dollar Burn passes through the Mill Green, an attractive and much used recreation space, and on through the town. Although now canalised the burn contributes significantly to the character of the town. The River Devon flows from east to west just south of the town. Over more than a hundred years the fishing and care of the river has been managed by the Devon Angling Association in conjunction with the main landowners.

Paths through Dollar Glen provide access to the hills which are used extensively by local and visiting hillwalkers. Old Drove Roads from above Castle Campbell connected Dollar to Blackford and to Auchterarder. To the north east of Castle Campbell the Tilhill Forest is being harvested and will be redeveloped as Dollar Forest, including improvement to paths and cycle tracks.

Heritage

Dollar Museum provides a wealth of information and interpretation about the history and heritage of the Dollar area. It is looked after by a voluntary board, and the volunteer "Friends of Dollar Museum".

The recent history of Dollar is largely defined by the Academy, built in 1818, and the feuing out of the New Town. By 1841, the population had increased from around 500 to 1500. The Old Kirk was too small and the present Parish Church was built. The completion of the Devon Valley Railway in 1871 linked east and west Scotland.

As Dollar Academy grew, education became the main industry and Dollar gained the name, the Classic Burgh. Dollar became a Police Burgh in 1891 and could then elect a Town Council and run its own affairs. The Town Council was abolished in 1975 when local government was reorganised.







OUR COMMUNITY NOW

648 responses were made by local residents in our Community Views Survey. Here is what people said they like about the community nowand what they were not so keen on!

COMMUNITY VIEWS SURVEY

LIKES AND DISLIKES



Community spirit Location – access to towns and countryside Nature of the community – small, safe and peaceful Local amenities Services Sports and recreation Heritage and environment

% of Responses
56.8%
55.6%
43.8%
40%
32.6%
22.9%
19.4%

What people said:

"the warm and friendly people and the strong community spirit" "active community with a variety of clubs and organisations" "we enjoy the Gala, Fireworks and Christmas Lights, winter Festival – well done to the Community Council" "the ease of getting out in the countryside for walking etc" "the views of the Ochils are wonderful and change with the seasons" "Its location is good in terms of links to the main motorway network" "the town feels safe and positively old fashioned" "it's a picturesque village and is generally clean and tidy" "excellent place to bring up young children!" "Good local shops, specifically the butcher" "range of shops satisfy most needs in the community" "Kings Seat and Bridge Street Kitchen are great places to relax and socialise" "a very good health centre with easy access to personnel" "Dollar is well served with a local primary school and Dollar Academy" "amenities such as the golf club, squash club, tennis club..." "access to the old railway line and other countryside walks" "the layout and the buildings which are a bit different from other Hillfoots towns" "Historic "academic" milieu" "Dollar Museum, Castle Campbell and Dollar Glen are all wonderful assets"







OUR COMMUNITY NOW

COMMUNITY VIEWS SURVEY

LIKES AND DISLIKES

DISLIKE

Lack and loss of amenities Traffic and parking Messy environment Access to services Community & recreation facilities Housing and development

	% of Respo	onses
		47.5%
		40.5%
		38%
		34.2%
		9.8%
		8.2%

What people said:

"loss of the bank and imminent loss of the public library and community rooms" "Lack of a good hotel providing up market accommodation, restaurant and event rooms" "shopping is more limited as many food shops have closed" "the worry of bus services being cut" "people parking on corners and double yellows – makes visibility difficult" "no safe road crossing point by the shops" "parking and traffic especially around the schools. Large school buses on very narrow streets" "we have a major issue with dog mess in Dollar." "dog fouling on the Ness and Dewar Street" "derelict buildings on the main street (Castle Campbell hotel and the Railway Tavern buildings)" "gradual deterioration of buildings and amenities over the last 10 years" "it's difficult to get to work by public transport – I'd have to leave at 5.30 for a 9am start" "limited bus service is restrictive for young people who want to explore beyond the village or access after school activities as Alva Academy" "better use of the community centre – cheaper to rent for local groups" "plenty of things available at Alva Academy but no way of getting there" "lack of access to swimming pool particularly in summer holidays" "no good indoor or outdoor sports facilities" "lack of available bungalow style housing for downsizing" "too much planned expansion of large houses instead of building starter homes for the young of the village"

CONT.

OUR VISION FOR THE FUTURE OF DOLLAR IN 20 YEARS

This statement has been prepared to summarise the main aspirations for the future as expressed by local people and organisations

> An enterprising community - able to make things happen and make the most of all its assets and talents

"Recognised as a 'go to place' for high quality education, living and working" "Be a role model for the rest of Clackmannanshire"

"With local business and the creative arts flourishing"

"More risk taking and creativity"

"An independent self sufficient village"

"Able to attract in small businesses and tourists, able to hold and organise large events and able to access funding for community ideas"

Attractive and welcoming to visitors, while providing top class services for residents

"A thriving community retaining its shops and local services" "A thriving village centre which acts as a "destination" for weekenders" "Bustling little town, attracting visitors with good transport links" "A thriving community where local people benefit from excellent services and shops in a high quality environment"

"A small vibrant town with more facilities, hotels and tourist provision"

An integrated, caring community with a balanced mix of ages and housing

"A tighter, united community that cares for young, through to old" "Achieving a beneficial balance of ages, incomes and aspirations" "A town that integrates and supports all areas of the community regardless of background or status"

"A vibrant, active, mixed community including young families, youth and retired" "Thriving community with 'balanced' development that allows the village to remain an attractive and desirable place to live"

> Caring for the natural environment, and having a more sustainable future

"A self-contained town ... with pedestrian and cycle friendly roads" "Carbon neutral, fair trade, socially and politically engaged" "Growth that fits with the beauty of our area but provides for all"

MAIN STRATEGIES AND PRIORITIES



These are the main strategies and priorities to address the issues

that matter most to the community. We will work towards achieving these in partnership with public agencies and other supporters.

THEME 1: ACCESS TO SERVICES

Public transport is seen as particularly important for young people trying to access services and education outwith Dollar, and also for older people to access hospital and other services. Current bus services are thought to be inadequate, and there is concern that they will be reduced further in the near future.

The condition of roads was a concern as was the speed of traffic and lack of safe crossings, exacerbated by the volume of cars parking in the town at peak times.

Main priorities:

- Ensure public transport fits local needs
- Improve parking arrangements
- Make roads and pavements safer
- Continue to improve broadband

THEME 2: LOCAL ECONOMY

A key concern in both the survey and at the community event, was the actual and potential loss of local services including the Post Office. The Government's Post Office "modernisation programme" will affect thousands of post offices nationally, Dollar being no exception.

If Dollar is to become a quality destination for visitors, improved facilities are needed. Dollar will need a thriving local economy with a variety of shops and businesses to sustain local and visitor needs. This requires continued stimulation and support, with efforts to "shop locally" and to provide business premises for enterprise.

Main priorities:

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- Retain the Post Office
- Improve visitor facilities
- Actively support local businesses and producers
- Develop business premises



THEME 3: COMMUNITY AND RECREATION

It is widely recognised that the Civic Centre is not ideal as a community centre. It is "the wrong shape" and is also expensive for community use. There are a number of other community spaces, including the Burnside Hall, which need support and would benefit from re-development.

There was a lot of support in the Survey and at the event for improving sports & recreation provision, in particular for children and young people.

Main priorities:

- Develop better community facilities
- Extend range and quality of sports facilities
- Improve play and recreation areas
- Run more community events

THEME 4: ENVIRONMENT AND HERITAGE

Local people and visitors enjoy the many attractive assets of Dollar and its setting in the Ochils. Caring for its environment and heritage are therefore high priority, building on the work of the Ochils Landscape Partnership and the Burnside Action Group.

Main priorities:

- Keep Dollar clean & tidy
- Develop footpaths and cycle routes
- Continue to regenerate Burnside
- Improve community gardens and floral enhancements
- Promote Dollar's heritage

THEME 5: HOUSING AND SUSTAINABILITY

The Dollar Masterplan was commissioned by the Community Council in 2014 in response to the proposals for a significant expansion of the town contained in the Clackmannanshire Local Development Plan. The Masterplan sets out the community's vision for how the town should grow over the next 20 years, and has been fully endorsed by the responses to the community survey and at the Event. In particular, a need was expressed for smaller, more affordable housing for starter homes and for older people wishing to downsize, including sheltered housing.

Renewable energy as a source of income for the community and to make Dollar more sustainable for future generations was also well supported.

Main priorities:

- Develop smaller houses to achieve balanced housing stock
- Explore community renewable energy

ACTION

Our plan for priority projects and actions to be started over the next 12 months.

WE WILL SET UP:

New "Action Groups" of interested and enthuastic volunteers for each Theme;

2.

Dollar Futures Community Development Trust as a community owned, incorporated "umbrella" organisation to support the Action Groups and to take the lead on larger projects.

THEME 1: ACCESS TO SERVICES

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PRIORITY 1	Ensure public transport fits local needs
	Support local campaign to raise a petition to Clacks Council for im
	proved bus service.
	 Meet with Clacks Council to secure commitment to a pilot "shuttle
	service" to Tillicoultry. Promote & evaluate pilot scheme.
	 Explore possibility of a community transport scheme.
	LEAD: Transport Action Group, Dollar Community Council
Action by	Clacks Council, Clackmannanshire Community Transport Association
PRIORITY 2	Improve parking arrangements
	Liaise with local Police to monitor parking arrangements.
	• Work with Dollar Academy to improve parking at school drop off/pick up.
	Involve parents and other stakeholders.
	 Develop a parking strategy for Dollar.
Action by	LEAD: Dollar Community Council, Police, Dollar Academy, parents
Action by	LEAD. Donar Commonly Coonen, Fonce, Donar Academy, parents
PRIORITY 3	Make roads and pavements safer
	 Carry out an "audit" of priority improvements to roads and pavements and liaise with Clacks Council to implement improvements.
	 Liaise with local Police to raise concerns about speeding traffic and danger
	ous parking.
	• Find out what would be required to get a new safe crossing installed further
	along Bridge Street (e.g. opposite Co-op).
	Continue to pursue speed restrictions on Dollar bends.
Action by	LEAD: Dollar Community Council, Police, Clacks Council
PRIORITY 4	Continue to improve broadband
	 Confirm if Superfast broadband is available in all parts of Dollar.
	 If not available, clarify broadband roll out plans to the wider community.
Action by	LEAD: Dollar Community Council

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THEME 2: LOCAL ECONOMY

PRIORITY 1	Retain the Post Office
	 Continue to liaise with Post Office staff & ensure up to date information is available to the community.
	 Promote opportunity (and need) for another local business to take on Post
	Office.
	 Investigate the possibility and viability of community ownership of the Post Office.
Action by	LEAD: Local Economy Action Group, Dollar Post Office
PRIORITY 2	Improve visitor facilities
	 Find out current position regarding Castle Campbell Hotel.
	 Explore potential for "change of use" for Castle Campbell Hotel and old Dollar Arms pub.
	 Secure funds to investigate feasibility of community ownership of Castle Campbell Hotel as a visitor facility.
	Develop an information map and signage showing points of interest and
	walks.
Action by	LEAD: Local Economy Action Group, Local businesses
PRIORITY 3	Actively support local businesses and producers
	• Encourage local businesses to work together and promote jointly, possibly as a Traders Association.
	 Investigate "Totally Locally" or similar scheme which encourages people to shop locally.
	• Pilot a "local goods market" with farmers and other producers.
Action by	LEAD: Local Economy Action Group, Local businesses and producers
PRIORITY 4	Develop business premises
	 Develop a comprehensive list of all businesses operating in Dollar.
	 Carry out a local business survey to identify the need currently for business premises.
	 Support the proposals in the Dollar Masterplan for additional business premises.
Action by	LEAD: Local Economy Action Group, Clacks Council, local businesses



THEME 3: COMMUNITY AND RECREATION

PRIORITY 1	 Develop better community facilities Work with Dollar CC to explore options for community ownership and/or management of the Civic Centre. Work with Clacks Council on future plans for integrated school and community facilities. Work with Dollar Parish Church to explore potential for community involvement in their proposals to re-develop Burnside Hall.
Action by	LEAD: Community and Recreation Action Group Dollar CC, Clacks Council, Dollar Parish Church
PRIORITY 2	 Extend the range and quality of sports facilities Continue to work with Clackmannanshire Council to secure funds for changing facilities at new sports pitches. Liaise with Dollar Academy to explore potential for more community use of sports facilities e.g. a badminton club. Install an "outdoor gym" facility as part of the renovation of play areas (See Priority 3). Support for all sports clubs to work together to develop and promote membership and activities.
Action by	LEAD: Community and Recreation Action Group Dollar Glen Football Club, Dollar CC, Dollar Academy, all sports clubs
PRIORITY 3	 Improve play and recreation areas Carry out a review of all play areas in Dollar involving parents and children. Raise funds for design and development of improved play facilities. Work with Clackmannanshire Council to implement new improved play facilities. Work with Strathdevon Primary School to improve school play and recreation facilities for community use.
Action by	LEAD: Community and Recreation Action Group Clacks Council, Strathdevon Primary school
PRIORITY 4	 Run more community events Continue to run the Gala, the Fireworks and the Winter Festival as popular annual events. An annual "Dollar Futures" event, showcasing all the groups and community activities that are on offer, and review of Action Plan. Historic events in conjunction with Dollar Museum (e.g. dressing up days – like Ballater Victoria Week).
Action by	LEAD: Dollar CC Events group Dollar Museum, all members of Action Groups



THEME 4: ENVIRONMENT AND HERITAGE

First task of the Environment Crown would be to develop a like on De	llor
 First task of the Environment Group would be to develop a "Keep Dc Clean" campaign – focusing on reducing dog fouling and littering, ir schools and Clacks Council. 	
 Develop a programme of environmental improvement activities and opportunities for volunteering. 	promote
Action by LEAD: Environment Action Group Dollar Academy, Strathdevon Primary School Eco-committee	
PRIORITY 2 Develop footpaths and cycle routes	
 Work with EPIC (Enabling Projects in Clackmannanshire) to identify po develop paths towards Muckhart. 	
 Develop a Walking and Cycling map/app of Dollar, and associated Expand and improve community woodland car park. 	signage.
Action by LEAD: Environment Action GroupEPIC, National Trust for Scotland (Do	llar Glen)
PRIORITY 3 Continue to regenerate Burnside	
Ongoing management and maintenance of the Burn and its banks.Replacement or repainting of railings	
 Replace lamps on East Burnside. Plan for replacement of Cherry trees. 	
Plan for replacement of Cherry trees. Action by LEAD: Environment Action Group, Burnside Action Grou	0
PRIORITY 4 Improve community gardens and floral enhancements	
 Work with Dollar Horticultural Society on this priority. Develop a plan of floral enhancements – tubs, flowers, etc – that car 	n be
funded locally and maintained by volunteers, school etc.	
 Plant a "wild flower" area, possibly at Mill Green. Investigate potential for allotments or community gardening scheme) .
Action by LEAD: Environment Action Group Dollar Horticultural Society, Strathdevon Primary School	
Dolial Homeonoral Society, Sitamaevon Himary School	
 PRIORITY 5 Promote Dollar's heritage Continue to promote Dollar Museum as a focus for heritage – for cor 	nmunity
and visitors.	Tinnoriny
 Dollar History Society to continue to offer talks and information. Events and information to celebrate Dollar's heritage (see Theme 3, 1) 	Priority A)
Action by LEAD: Dollar Museum Trust	nomy 4j.
Friends of Dollar Museum, Dollar History Society, Dollar CC Events Gro	up







THEME 5: HOUSING AND SUSTAINABILITY

PRIORITY 1	 Develop smaller houses to achieve balanced housing stock Work with Clacks Council, landowner consortium and local developers to include a mix of housing types in the Dollar Masterplan during planning application consultations Lobby Clacks Council and other providers to find out what would be needed to develop new sheltered housing.
Action by	LEAD: Dollar Community Council Dollar Academy, landowners, Clacks Council
PRIORITY 2	 Explore community renewable energy Liaise with National Trust for Scotland to discuss feasibility of a joint hydro project on Dollar Glen. Get advice from Local Energy Scotland and consider other potential renewable energy schemes.
Action by	LEAD: Dollar Community Council Dollar Futures Community Development Trust (once established)





MAKING IT HAPPEN

This Community Action Plan has been developed by the whole community and is for the whole community. We hope that many people will get involved in making it happen. There was a terrific response to the community consultation and we intend to build on this positivity in the community and create more opportunities for people to get involved.



DOLLAR FUTURES COMMUNITY DEVELOPMENT TRUST

The Dollar Futures Steering group has brought together different groups and interests in the community, and involved many volunteers. An important first step will be to look how the Steering group continues to work together, and can move to setting up the Dollar Futures Community Development Trust.

Dollar Futures CDT will be a community owned, incorporated body that can take on ownership of land and buildings, raise funds through grants and income generation, working in partnership with other community groups and the Community Council to take forward the Community Action Plan. The Trust will be an "umbrella" for the volunteer Themed Action Groups.

THEMED ACTION GROUPS

Existing groups will be supported, and a number of new "Action Groups" will be set up under the umbrella of the Development Trust, to drive forward the Themes in this Action Plan. These groups will be a way of local people getting involved in things that interest them most, and don't have to be formally constituted. These will include:

- Transport Action Group
- Local Economy Action Group
- Community & Recreation Action Group
- Environment Action Group





KEEPING THE ACTION PLAN UNDER REVIEW

The Action Plan has been informed by significant participation and enthusiasm of the community in Dollar. We want to ensure that the community stays involved, so we will commit to regular updates via the Dollar News and on the Dollar community website. There will also be an annual Dollar Futures event to bring everyone together and review progress.

GET IN TOUCH AND GET INVOLVED

If you are interested in getting involved in any of the projects or groups mentioned in the Action Plan, or would like more information, please get in touch by emailing us at:

infodollarfutures@gmail.com

for any of the Themed Action Groups

infodollarfuturesdevtrust@gmail.com

for the Dollar Futures Development Trust





DOLLAR FUTURES COMMUNITY ACTION PLAN 2016 - 2021

This Community Action Plan sets out the priorities for the development of Dollar over the next 5 years as determined by the community through a process of extensive community engagement carried out over a four months from December 2015 – March 2016.

The Plan contains

- a summary of our Community Profile
- our main likes and dislikes as identified in our Community Views Survey
- our Vision Statement for the future of Dollar
- the main themes and priorities for action
- information on how you can stay in touch and get involved.

The Community Action Plan is for the whole community and is jointly owned by all the organisations and individuals that took part in its preparation. We will be working together to ensure its implementation over the next 5 years.

ACKNOWLEDGEMENTS

Thanks to all those who took their time to share their views and take part, and to all who gave their time voluntarily to participate and make it a great success.

Thanks to:

Jan Van der Merwe and Moragh Dunning for the use of their photographs Local Energy Scotland and Clackmannanshire Council for funding the work Foundation Scotland for their guidance & support <u>STAR Development</u> Group for their expertise in Community Action Planning



For more information about the STAR Community Futures Programme see: www.stardevelopmentgroup.org